

Cash Converters International Ltd

Leveraging bricks and mortar presence online

Cash Converters International is a diverse group generating revenue from personal finance, vehicle finance, store operations and franchising. Headquartered in Perth, Western Australia, Cash Converters controls 705 stores, either through franchisees or wholly-owned, across 16 countries. The company reported NPAT pre-one-time items of \$19.6m for FY20, up 63.2% on FY19. Its statutory reported loss of \$10.5m for the period included \$30.1m in costs associated with a now settled class action litigation. EBITDA was \$62.1m, driven by margin expansion across all aspects of its finance operations, coupled with an improved retail profit margin. Cash Converters reported that online loans accounted for 54.9% of all loans written in the period and that online retail sales were 10% of total retail sales.

Business model

Cash Converters generates revenue from its wholly owned stores, from master franchise fees for the franchise network, interest, fees and charges from its personal loan book and vehicle loan book. Personal and vehicle finance contributed 48.9% of revenue in FY20 while online loans accounted for 54.9% of all loans written, up from 50.5% in FY19. Online retail sales totalled \$8.4m, up 42.6% on the previous period with total retail sales through wholly-owned stores reaching \$88.0m.

Recent company commentary

The company reported FY20 revenue of \$279.0m, down just 0.9% on the previous corresponding period (pcp) despite store revenue growth of 6.1% to \$125m and an 11.0% increase in in-store retail sales to \$70.1m driven by strong retail demand in Q4 for home entertainment and technology items. All Australian wholly-owned Cash Converters stores remained open throughout FY20, even during the peak of COVID-19. Conversely, the company's personal finance business experienced reduced demand and, coupled with tightened credit criteria, revenues declined 7.8% on the pcp to \$115m. This fluctuation was offset by a decline in net bad debt expense in both its small amount credit contract (SACC) and medium amount credit contract (MACC) loan books. The company had its \$150m Securitisation Facility renewed until December 2022, on which \$60.8m remains undrawn. It has no other corporate debt and cash (and cash equivalents) of \$106.5m. At the current market capitalisation, the stock is 90% cash backed.

Unique business, peers spread across retail/finance sectors

Cash Converters is unique in our view in its positioning as both a franchisee group and credit company. We consider listed credit companies Credit Corp, FSA Group and MoneyMe Corporation as the closest peers to Cash Converters from a credit company perspective, although Credit Corp is substantially larger in terms of market capitalisation. FSA Group matches Cash Converters in terms of market capitalisation but trades at a substantial premium (~50%) in terms of PER. MoneyMe's lending operations most closely align to Cash Converters being predominantly online, short-term, small to medium sized loans and cash advances. Its enterprise value is similar in size to Cash Converters' but it also trades at a substantial premium in terms of PER, EV/Sales and EV/EBITDA. Money3 Corp offers a good peer comparative for Cash Converters' vehicle finance division and it too trades at a significant premium (to Cash Converters in terms of PER, EV/Sales and EV/EBITDA.

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Year end	Revenue (A\$m)	EBITDA Adj.*	EBITDA Rep.	NPAT Adj.*	NPAT Rep.	EPS Adj.*(c)	EPS Rep.	EV/Sales^ (x)	EV/EBITDA^ (x)	P/E^ (x)
06/17a	271.2	47.4	47.4	20.6	47.4	4.2	4.2	0.5	2.6	7.5
06/18a	260.4	49.8	49.8	22.5	49.8	4.6	4.6	0.5	2.5	6.8
06/19a	281.6	41.0	21.5	12.0	(1.7)	1.9	(0.3)	0.3	2.3	8.4
06//20a	279.0	62.1	19.2	19.6	(10.5)	3.1	(1.7)	0.3	1.4	5.6

Source: Company data *EBITDA and NPAT adj for one-time, non-cash items ^calculated on year end share price

Online/instore financial services

4 September 2020



Share performance (12 months)



Upside Case

- Strong brand backed by a strong balance sheet
- Committed large shareholder in EZCORP
- Highly qualified board and management

Downside Case

- Regulation further limiting Small Amount Credit Contracts coming to effect
- COVID-19 likely to impact international franchise revenues, may require fee waivers
- Competitive market place for personal/vehicle

Catalysts/upcoming events

AGM (circa November 2020)

Interim results FY21

Comparable companies (Aust/NZ)

Credit Corp Group (ASX:CCP) FSA Group (ASX:FSA), MoneyMe (ASX:MME), Money3 Corp (ASX:MNY)

Top 5 shareholders

EZCORP Inc	34.75%
Perpetual Investment Management	9.87%
Fidelity Management & Research	6.98%
Mitsubishi UFJ Financial Group	6.72%
First Sentier Investors	6.71%

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FINANCIAL SERVICES GUIDE

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- how we transact with you
- how we are paid, and
- complaint processes

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